



2022-23 BUDGET WORKSHOP

June 7, 2022

AGENDA

- Staff budget team
- Budget calendar
- Historical trends
- Budget assumptions
- Department budgets
- Next steps
- Comments and questions



BUDGET TEAM

- Marvin Davis, Interim Finance Director
- Rani Singh, Management Analyst II
- Mary Morris-Mayorga, ASD – Retired Annuitant
- Nikki Nagaya, Public Works Director
- Brian Henry, Assistant Public Works Director

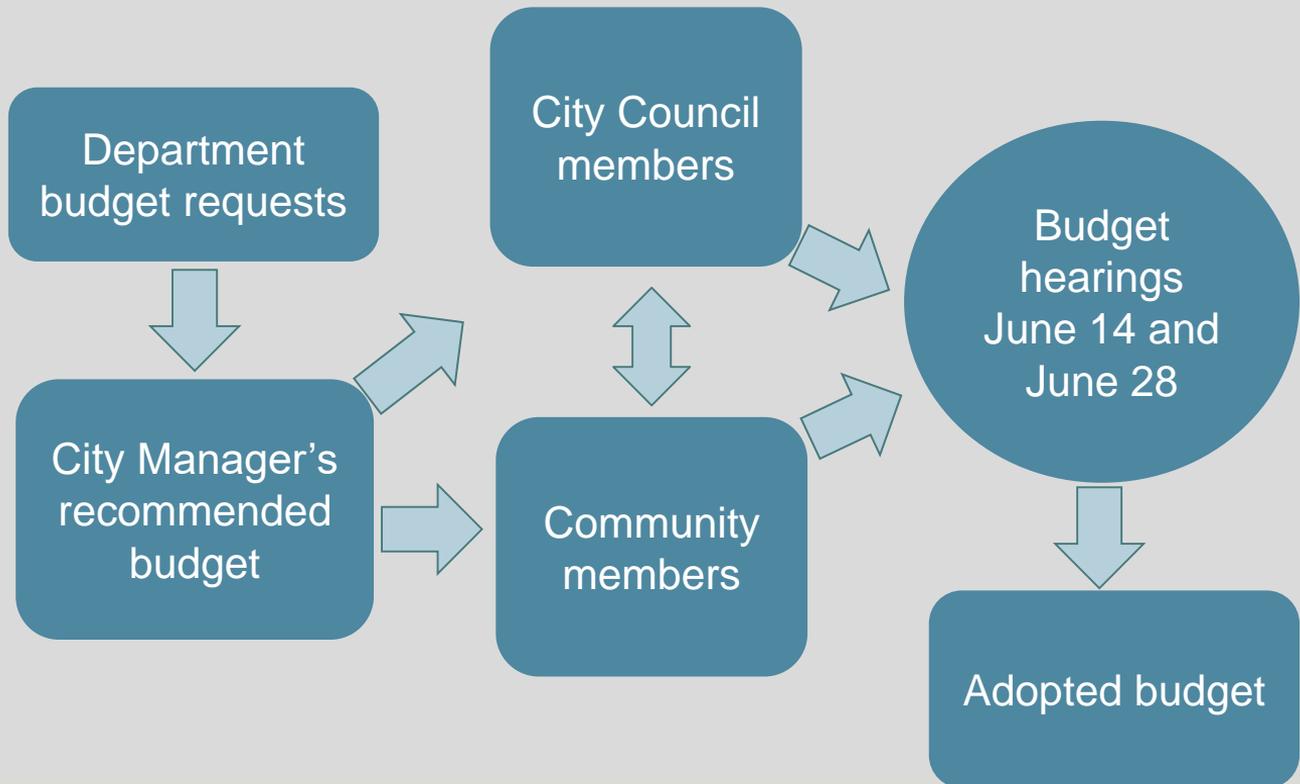
BUDGET CONTRIBUTORS

- General Administration
 - Nicole Casados, Clay Curtin, Judi Herren, Rebecca Lucky
- Administrative Services
 - Sandy Pimentel, Kristen Strubbe, Ying Chen
- Community Development
 - Deanna Chow, Charles Andrews, Vanh Malathong
- Library and Community Services
 - Sean Reinhart, Nick Szegda, Rondell Howard, Natalya Jones
- Police
 - Dave Norris, Tony Dixon, TJ Moffett, Dani O'Connor
- Public Works
 - Eren Romero, Adali Arroyo, Tanisha Werner, Hugh Louch

BUDGET CALENDAR

Month	Milestones
February	<ul style="list-style-type: none">• Budget foundation established in OpenGov• Labor file coordination – Finance/Human Resources (MOUs, COLA, benefits)
March	<ul style="list-style-type: none">• Development of budget guidelines and templates for department budget kickoff• Forecast for fiscal year completed using March year-to -date
April	<ul style="list-style-type: none">• Department budgets complete, internal service fund allocation established• City Manager reviews department budgets and fund balances• Service level enhancements and budget principles presented to City Council for staff direction
May	<ul style="list-style-type: none">• Budget stories and transparency page graphs/tables are developed in OpenGov• Forecast is updated with April year-to-date
June	Public workshop, public hearing, budget adoption

MENLO PARK BUDGET PROCESS





CITY COUNCIL PRIORITIES

- 2023 housing element and related zoning code updates and documents
- Climate Action Plan
- ConnectMenlo community amenities list update
- Menlo Park Community Campus
- Caltrain rail corridor quiet zone analysis

FISCAL YEAR 2022-23

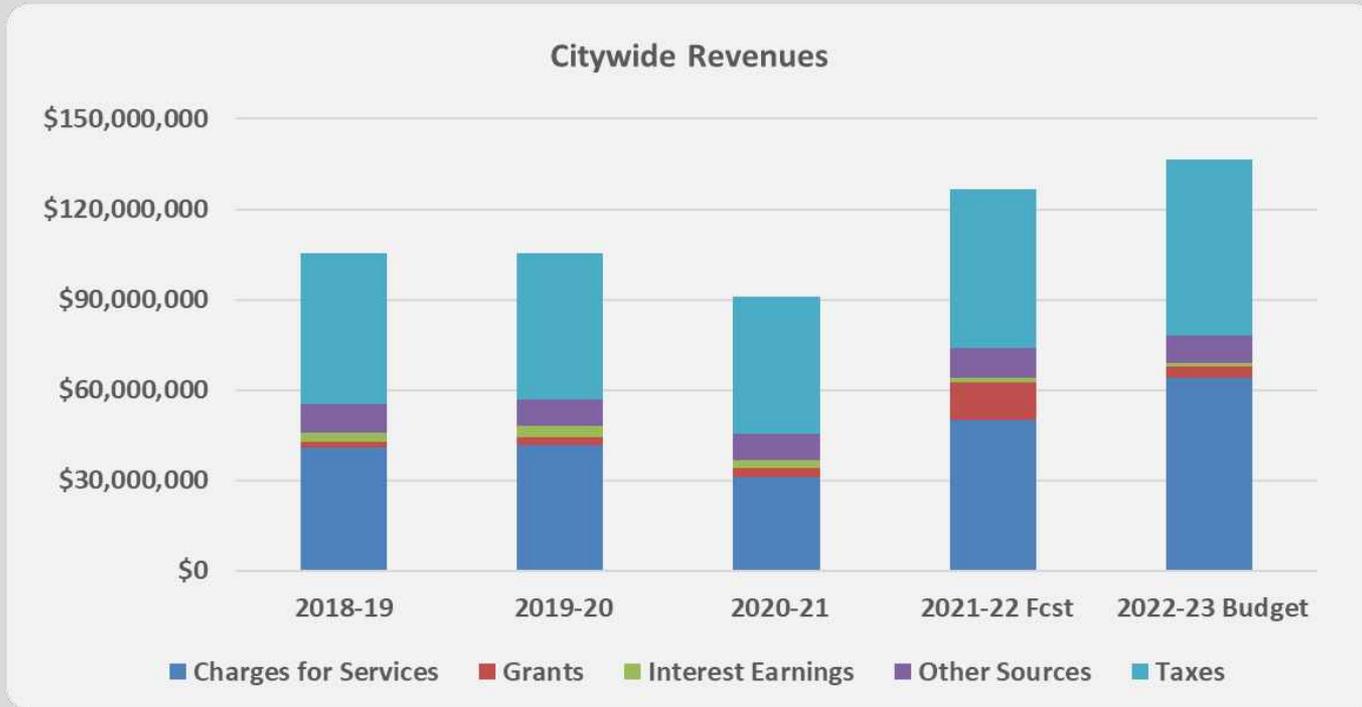
CITY COUNCIL CONSIDERATIONS

- June 14 and 28 public hearings
- Baseline budget
 - Filling vacancies
 - Includes \$3.1 million transfer to General Capital
- Service level enhancements
 - Initial cost \$3.1 million
- American Rescue Plan Act - ARPA
 - Federal stimulus of \$8.3 million - must use by December 2024
 - FY2021-22 budget authorized \$2.91 million, \$0.85 million used
 - FY2022-23 budget includes \$3.7 million
 - \$2.06 million remaining prior authorization
 - \$1.64 million is the proposed new authorization

HISTORICAL TREND NOTES

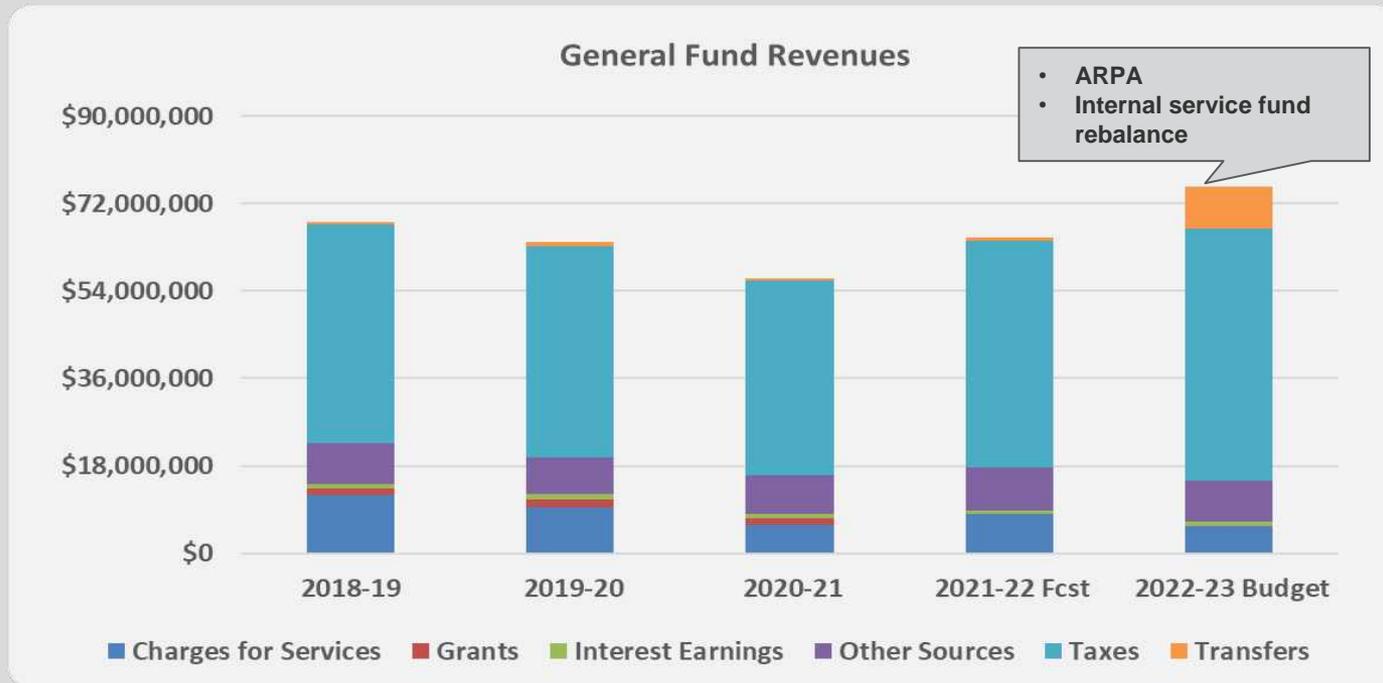
- Revenues
 - Citywide impact of pandemic, FY2019-20 thru FY2020-21, \$14.3 million loss
 - General Fund accounts for \$7.3 million of loss
 - Citywide rebound from pandemic, FY2020-21 thru FY2021-22, \$35.3 million increase
 - General Fund accounts for \$8.3 million of increase
 - Largest category citywide is Charges for Services, taxes for General Fund
- Expenses
 - Citywide impact of pandemic, expense reduction \$4.3 million
 - The General Fund impact of pandemic, \$4.3 million (includes transfers)
 - FTE reduction of 44

CITYWIDE HISTORICAL TRENDS



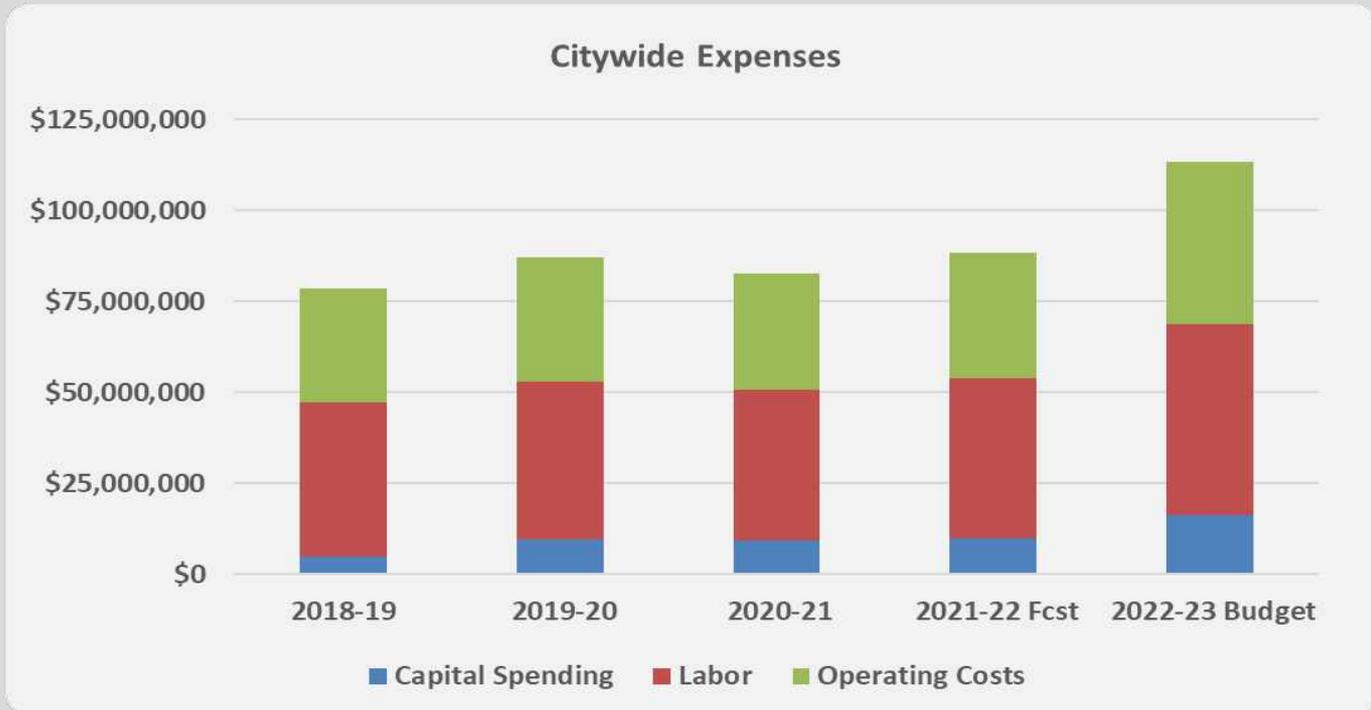
Note: Excludes bonds, debt service, transfers, depreciation, unrealized gains/(losses)

GENERAL FUND HISTORICAL TRENDS



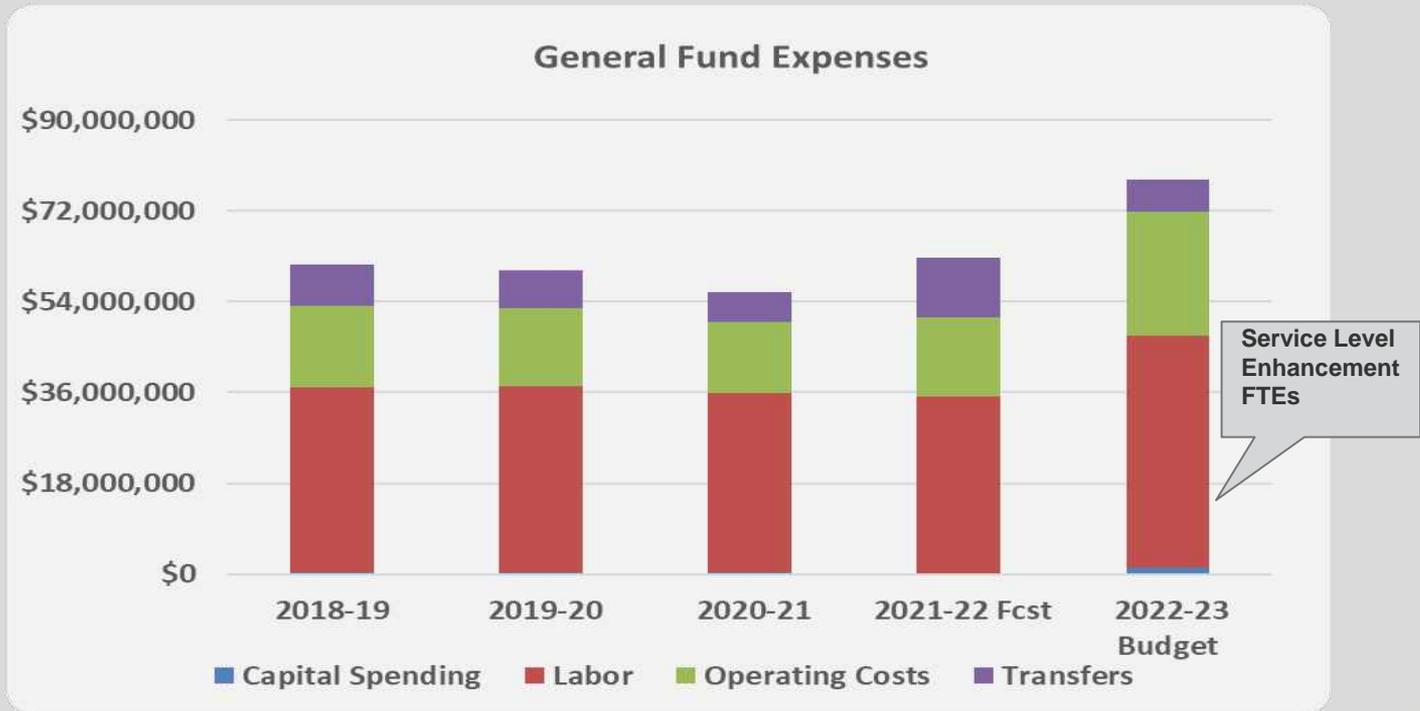
Note: Excludes bonds, debt service, depreciation, unrealized gains/(losses)

CITYWIDE HISTORICAL TRENDS



Note: Excludes bonds, debt service, transfers, depreciation, unrealized gains/(losses)

GENERAL FUND HISTORICAL TRENDS



Note: Excludes bonds, debt service, depreciation, unrealized gains/(losses)



PROPOSED BUDGET

FY2022-23 OPERATING BUDGET

- Revenue assumptions
 - Property taxes \$2.8 million over FY2021-22
 - Transient occupancy tax \$2.0 million over FY2021-22, includes Citizen M
 - Includes \$3.7 million ARPA funding
 - Includes one-time \$2.8 million internal service fund rebalancing into General Fund
- Expense assumptions
 - 290.75 FTE, including 18.75 SLE
 - 3% COLA, standard merit increases
 - 2% CPI across standard benefits, \$0 for fully funded OPEB
 - Additional Unfunded Accrued Liability (UAL), \$1 million
 - Continuation of 5% vacancy factor
 - Includes \$3 million transfer to general capital fund
- Reserve assumption
 - Emergency Policy: 15-20%, actual: 15%
 - Economic Policy: 20-25%, actual 21%
 - Unassigned: forecast: \$9.6 million, budget: \$5.4 million

FY2022-23 OPERATING BUDGET

- Non-departmental assumptions

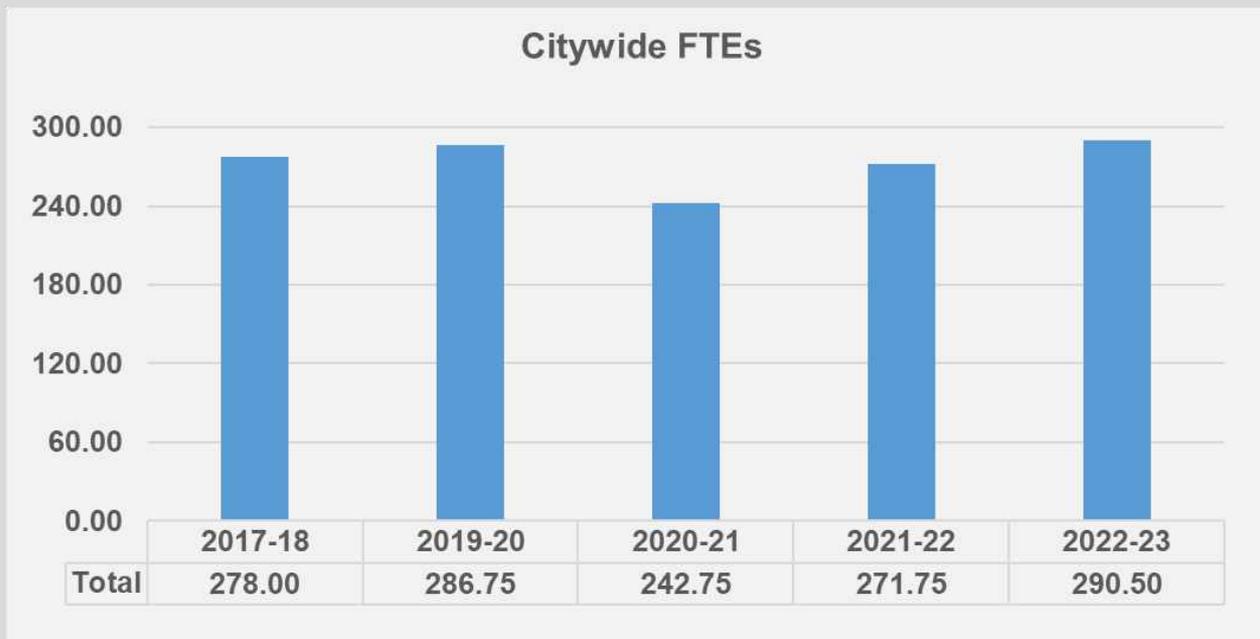
Revenues:

- One-time - \$1.3 million Facebook agreements
- Bayfront - \$2.5 million Facebook city services contribution
- In-lieu amenities - \$4.8 million Menlo Flats, \$16.1 million 1350 Adams Court
- Measure T Assessments - \$2.4 million (City Council priority)
- Water and Solid Waste - \$0.75 million internal service fund rebalancing and garbage fees
- Internal service fund allocations - \$3.5 million, includes prior year rebalancing

Expenses:

- ARPA - \$3.7 million as these funds must be spent by December 2024
- Measure T GO Bonds - \$2.4 million debt service
- Water and Solid Waste - \$0.1 million for garbage support and internal service fund rebalancing
- Internal service funds - \$6.2 million, includes prior year rebalancing

HISTORICAL LEVELS FY2018-2021



- Fiscal years 2017-18 thru 2019-20: City service levels remain relatively flat for these three fiscal years
- Fiscal years 2019-20 thru 2020-21: City service levels take dramatic decline due to pandemic these years – 44 FTEs



DEPARTMENT BUDGETS

GENERAL ADMINISTRATION

- General Administration provides policy, legal, leadership, and management services to the entire city.
- Divisions
 - City Council
 - City Attorney
 - City Manager’s Office
 - City Clerk
 - Communications and Public Engagement
 - Sustainability
 - Economic Development
- Proposed FY2022-23 budget
 - Expenses: \$5.7 million
 - 19 FTEs (including City Council)



FY2021-22 ACCOMPLISHMENTS AND HIGHLIGHTS

- Coordinated a phased reopening of city facilities and services in response to the COVID-19 pandemic.
- Lead and managed a public-private partnership between Meta, Belle Haven residents, and city staff to continue progress on the Menlo Park Community Campus project.
 - Demolition of the previous structure, grading and a groundbreaking ceremony were completed.
- Supported the Independent Redistricting Commission to complete the 2020 census redistricting process on time.



FY2021-22 ACCOMPLISHMENTS AND HIGHLIGHTS

- Transitioned to new city website hosting provider and content management system
- Supported Reimagining Public Safety Subcommittee with district meetings and a citywide community meeting
- Completed the procurement process to install a cost saving renewable microgrid (solar plus battery storage), solar thermal and electric pool heating, and electric vehicle charging spaces
- Presented a cost effectiveness and policy options report to electrify existing buildings to support Climate Action Plan goal No. 1

FY2022-23 INITIATIVES

- Support City Council recruitment efforts to hire a permanent city manager.
- Coordinate a restart of the city's special events and community programming.
- Implement milestones for Climate Action Plan strategies:
 - No. 1 - Explore policy/program options to convert 95% of existing buildings to all-electric
 - No. 5 - eliminate fossil fuels from city operations by 2030.
- Complete the municipal election for Districts 1, 2 and 4 in November 2022 and onboard new city councilmembers.

FY2022-23 INITIATIVES

- Complete the annual goal setting process to develop and effectively manage City Council's priorities.
- Continue to build staff capacity through professional development and training.
- Continue system improvements to reduce overhead and increase efficiency.

ADMINISTRATIVE SERVICES

- Administrative Services provides citywide support services including accounting, payroll, recruiting, benefits, training, technology solutions and technical support
- Divisions
 - Finance
 - Human Resources
 - Information Technology
- Proposed FY2022-23 budget
 - Expenses: \$8.26 million
 - 26.5 FTEs

FY2021-22 ACCOMPLISHMENTS AND HIGHLIGHTS

- Finance
 - Continued transition and improvements to OpenGov accounting system
 - Developed a variety of standardized accounting procedures
 - Produced monthly budget versus actual reports
- Human Resources
 - Implemented/revised policies addressing COVID-19
 - Digitized workforce management tools
 - Labor negotiations – Police Officers Association and Police Sergeants Association
- Information Technology
 - Enhancements for technology infrastructure and enterprise applications
 - Implemented digital feature of land management software
 - Enhancements to GIS for application integrations

FY2022-23 INITIATIVES

- Finance
 - Complete finance system implementation including workflows, capital assets
 - Create citywide cash forecast
 - Continue financial reporting and transparency improvements
- Human Resources
 - Fill position vacancies and support employee retention
 - Continue transition to new Human Resources Information System
 - Develop and improve employee performance management system
- Information Technology
 - Continue implementation of IT Master Plan initiatives
 - Cybersecurity enhancements
 - Continue streamlining business processes



POLICE

Service overview

- Patrol
- Investigations
- Communications/dispatch
- Administration



FY 2022-2023 BUDGET

- \$22.90 million operating budget
 - General Fund: \$22.70 million
 - Other Funds: \$0.20 million
- 69.5 FTEs
 - Personnel salaries and wages: \$12.4 million
 - Personnel benefits: \$6.05 million
 - Anticipated patrol overtime \$1.2 million
 - Personnel costs - 86% of operating budget





SERVICE LEVEL ENHANCEMENTS

- Police officers – 3 sworn officers
 - Supports Traffic Team without having to collapse specialty units when facing lower staffing.
- Community service officers (CSOs) – 2 support staff
 - Adding two non-armed police personnel to patrol staff helps support sworn officers and provides unarmed responders for lower safety-need situations.
- Additional CSO – community outreach
 - Added support staff to support community outreach initiatives
- Emergency preparedness coordinator
 - Provides a city resource exclusively supporting the city organization and community (currently, this is a shared resource from the Menlo Park Fire Protection District)

7 FTE total

FY2021-22 ACCOMPLISHMENTS AND HIGHLIGHTS

- Reimagining Public Safety Subcommittee
 - Facilitated safe space meetings held in each of the five city council districts
 - Public feedback provided to shape and inform policing strategy
- Reporting requirements
 - Transition from Uniform Crime Reporting (UCR) to California Incident Based Reporting System (CIBRS)
 - Adoption of Racial Identity Profiling Act (RIPA) data collection



FY2021-22 ACCOMPLISHMENTS AND HIGHLIGHTS

- Purchased electric patrol vehicles for pilot program
- Completed legislation-mandated training in response to best practices in progressive policing
- Completed voluntary training to reinforce crisis intervention, mental health awareness and de-escalation on police responses, and principles of procedural justice and principled policing
- Deployed traffic unit to address re-emerging traffic issues



FY 2022-2023 INITIATIVES

- Use feedback from Reimagining Public Safety Initiative
 - Transparency presentations to the community
 - Community Police Academy refresh
 - Community and Police Advisory Roundtable
- New technology tool to gauge community satisfaction
- Reformatting public “Police Daily Log” and data dashboards
- Refresh annual report
- Continue police bicycle team expansion
- Deploy three fully electric vehicles
- Expand community outreach team



PUBLIC WORKS

- Engineering
- Maintenance
- Transportation



PUBLIC WORKS

- 74 FTEs
- Proposed budget
 - Revenues: \$34.8 million
 - Expenses: \$39.9 million
- Supported by more than 25 different special funds for specific services and maintenance
- Facility/field capital project
- Transportation management
- Facilities
- Fields/grounds
- Vehicle
- City trees
- Streets
- Stormwater
- Right of way
- Development services
- Water



FY2021-22 ACCOMPLISHMENTS AND HIGHLIGHTS

- Began Menlo Park Community Campus construction
- Quiet zone implementation study
- Progress on Middle Avenue complete street study and rail crossing
- Secured grant funds for transportation and resiliency projects
- Completed paving, flood control, park improvements
- Received Tree City USA Growth Award from Arbor Day Foundation, planted 170+ trees

FY 2022-23 INITIATIVES

- Complete Menlo Park Community Campus building and microgrid construction
- Advance transportation priorities according to master plan goals
- Continue timely processing of encroachment permits and development applications
- Reduce capital project backlog
- Complete American Public Works Association accreditation
- Expand drought outreach to water customers and begin installing automated water meters
- Continue resiliency efforts for SAFER Bay
- Herbicide-free median maintenance



LIBRARY AND COMMUNITY SERVICES



- Library and Community Services is responsible for a diverse array of lifelong learning and recreational opportunities for Menlo Park residents of all ages, abilities, and lived experiences.
- We employ skilled and qualified personnel, supported by contracted help and dedicated volunteers to deliver high-quality public services to the Menlo Park community.



GUIDING PRINCIPLES

The City of Menlo Park provides services and infrastructure that contribute to quality-of-life for all Menlo Park residents. In so doing, the City strives to balance the resources and requirements of each area of the city in an equitable manner for all residents, in all neighborhoods of the City. The City of Menlo Park prioritizes social justice in decisions that affect residents' lives:

- The fair, just and equitable management of all institutions serving the public directly or by contract;
- The fair, just and equitable distribution of public services and implementation of public policy; and
- The commitment to promote fairness, justice, and equity in the formation of public policy.

Excerpted from Cost Recovery Policy, City Council Procedure #CC-10-001, March 23, 2021

LIBRARY AND COMMUNITY SERVICES

- Public libraries
- Recreation
- Sports
- Early childhood education
- After school programs and youth camps
- Older adults (senior) programs
- Athletic fields and courts
- Community events
- Aquatics
- Civic involvement
- Volunteer support



FY2021-22 ACCOMPLISHMENTS AND HIGHLIGHTS

- Safely reopened public facilities to indoor public access after extended closures that were necessary to protect public health and safety during the COVID-19 pandemic
- Relocated public services to interim locations to make way for construction of the Menlo Park Community Campus project
- Initiated a Menlo Park Community Campus operations planning process to prepare for the anticipated opening and start of operations in the new facility in 2023
- Secured a combined total \$1,685,000 in grants to support early childhood education, literacy, capital improvements and other initiatives.

FY 2022-23 INITIATIVES

- Prepare for the Menlo Park Community Campus opening
- Research and recommend to City Council an aquatics operator at Burgess Pool and the future Menlo Park Community Campus
- Implement a new registration management software platform
- Implement a pilot project to provide neighborhood access to the Belle Haven School field afterschool and weekends.
- Increase enrollment at Belle Haven Child Development Center and Menlo Children's Center Preschool to full capacity.
- Support Public Works during the renovation of Willow Oaks Park
- Reactivate the youth gymnastics program, pending City Council authorization of personnel and resources



FY 2022-2023 BUDGET

- Proposed FY2022-23
 - Revenues: \$5.37 million
 - Expenses: \$13.75 million
 - 66.25 FTEs
- Comparison to pre-pandemic FY2018-19 actuals:
 - Revenues: \$6.84 million
 - Expenses: \$13.02 million
 - 70.75 FTEs

SERVICE LEVEL ENHANCEMENT

Gymnastics program reactivation

- 5.75 FTEs
- FY2022-23 revenues: \$450,000
- FY2022-23 expenses: \$838,864
- Lead time to reactivate after budget authorization: 5 months
- Key reactivation steps:
 - Attain City Council authorization of personnel, program budget
 - Recruit, onboard and train personnel
 - Prepare facility, equipment, and risk management
 - Develop programs and classes
 - Promote and register participants



COMMUNITY DEVELOPMENT



Service overview

- Planning
- Building
- Housing



FY2021-22 ACCOMPLISHMENTS AND HIGHLIGHTS

- Enhanced Accela processes for managing workflows and improving tools to make the permitting, plan check, and inspections services more streamlined
- Released 25 below market rate rental units near downtown
- Authorized \$1.2 million BMR housing funds for Homeownership Preservation Program
- \$250,000 ARPA funds for Housing Assistance Program

FY2021-22 ACCOMPLISHMENTS AND HIGHLIGHTS

- Draft Housing Element released for public review
- Started on the city's first Environmental Justice Element
- Certificates of Occupancy issued to several large projects in the Downtown/El Camino Real Corridor and Bayfront Area
- Processed 3 bonus level mixed-use and residential developments with nearly 1,000 new housing units and \$23 million in community amenities

FY 2022-2023 BUDGET

- Personnel
 - 36 FTE proposed
 - Service level enhancement: 1 FTE in Housing

- Budget
 - Revenues: \$13.4 million
 - Expenses: \$13.1 million

FY 2022-23 INITIATIVES

- Complete and adopt the Housing Element Update
- Coordinate entitlement review and building permits for large development projects
- Fully implement Accela electronic document review system
- Adopt 2022 Title 24, California Code of Regulations, Building Energy Efficiency Standards
- Updates to Below Market Rate housing guidelines to evaluate commercial linkage fees and inclusionary requirement changes
- Release a Notice of Funding Availability to support affordable housing production and/or preservation



CAPITAL IMPROVEMENT PROGRAM

CAPITAL IMPROVEMENT PROGRAM

- 62 funded and carryover projects
- 25 proposed for new funding in FY2022-23
- 7 categories
 - Buildings and systems
 - Environment
 - Parks and recreation
 - Stormwater
 - Streets and sidewalks
 - Traffic and transportation
 - Water system
- 12 programmatic categories: Parks (minor), Sports field renovations, traffic signal modifications, etc.



FUNDING THE CAPITAL IMPROVEMENT PROGRAM

- General fund: annual transfer of approximately \$3 million
- Other sources:
 - Grants
 - Dedicated sources: water, transportation impact, stormwater, solid waste, etc.
 - Development agreement community benefits (e.g., downtown amenities fund)
 - Measure T
- Prior fiscal years, transfers at the end of the year used to pre-fund CIP projects for the following year:
 - Santa Cruz Avenue Sidewalks (Phase 1)
 - Chrysler Pump Station
 - Nealon Park Playground
 - Sharon Road Sidewalk

COMPLETED PROJECTS

- Middle Avenue resurfacing
- Hydration station installation at city parks and facilities
- Willow Road (Chester Street to Middlefield Road) resurfacing with rubberized asphalt
- Pathway replacement and repairs in Sharon Park
- Buildings (minor) tasks:
 - Burgess pool chemical room renovations
 - Electrical and equipment upgrades to allow next generation 911 service
 - Menlo-Atherton Cooperative Nursery School (802 Middle Ave.) roof replacement
- Urban Water Management Plan
- Post-Earthquake Water Operations Plan

NEW PROJECTS

- City Council priorities/work plan projects
 - Electrify Burgess pool heating equipment
 - Civic Center electrical service upgrade study
- Previously planned projects
 - Burgess pool lobby renovations
 - Willow Oaks Park improvements
 - Park playground equipment
 - San Francisquito Creek upstream flood protection
 - Willow Road and Newbridge Street pedestrian/bicycle improvements
- Maintenance and operational needs
 - Police radio replacement
 - Kelly Park turf and track replacement
 - Storm system funding study
 - Shuttle system evaluation (grant), local road safety plan
 - Water system check valves at Burgess and Hill Avenue connections, booster pump station



FUNDING REQUESTS

Category	New funds	% New funds	Number
City buildings and systems	\$725,000	7%	2
Environment	\$500,000	4%	3
Parks and recreation	\$4,745,414	38%	5
Stormwater	\$610,000	5%	2
Streets and sidewalks	\$2,125,000	17%	3
Traffic and transportation	\$1,428,000	11%	5
Water	\$2,469,985	20%	5
Total	\$12,603,399		25

GENERAL CAPITAL REQUESTS

Category	New funds	% New funds	Number
City buildings and systems	\$725,000	24%	2
Environment	\$500,000	16%	3
Parks and recreation	\$920,000	30%	3
Stormwater	\$610,000	20%	2
Streets and sidewalks	\$325,000	11%	2
Traffic and transportation	-	-	-
Water	-	-	-
Total	\$3,080,000		12

TWO-STEP PRIORITIZATION PROCESS

- Public health and safety
- Infrastructure protection
- Operating budget impacts
- Capacity to deliver/impact other projects
- Economic development
- External requirements
- Population served
- Community/commission support
- Relationship to adopted plans
- Cost/benefit and availability of financing
- Ability to reduce GHG and support the City's 2030 CAP



TWO-STEP PRIORITIZATION PROCESS

- Project execution prioritized into Tiers 1, 2, and 3:
 - Regulatory compliance
 - Public safety
 - Preservation of City assets
 - Improved efficiencies
 - Grant funding timelines
 - First in, first out
 - Available staffing



CITY BUILDING AND SYSTEMS

Project	Priority	Status	Funding source	FY22-23 budget
Burgess Pool Lobby Renovations	TBD	New	General capital	\$125,000
City Buildings (Minor)	Tier 2	Various	General capital	\$1,290,989
City Buildings HVAC Modifications	Tier 3	Design	General capital	\$522,392
Fire Plan and Equipment Replacement	Tier 1	Bid/award	General capital	\$87,851
Gatehouse Fence Replacement	Tier 3	Construction	General capital	\$60,964
IT Master Plan and Implementation	Tier 1	Various	General capital	\$3,178,653
Menlo Park Community Campus	Tier 1	Construction	General capital/various	\$13,516,943
MPCC Clean Infrastructure (microgrid)	Tier 1	Construction	General capital	\$5,720,000
Police Radio Replacement	TBD	New	General capital	\$600,000
Corporation Yard Needs Assessment	Tier 2	Not started	General capital	\$100,000
Facilities Inventory and Maintenance Plan	Tier 2	Study/plan	General capital	\$250,000



ENVIRONMENT



Project	Priority	Status	Funding source	FY22-23 budget
Climate Action Plan communitywide implementation	Tier 1	Ongoing	General capital	\$517,470
Electric Vehicle Chargers at City Facilities	Tier 2	Design	General capital	\$491,256
Sea Level Rise Resiliency – One Shoreline	Tier 3	Study/plan	General capital	\$150,000
Electrify Burgess pool heating equipment	TBD	New	General capital	\$225,000
Civic Campus electrical service upgrade study	TBD	New	General capital	\$175,000



PARKS AND RECREATION



Project	Priority	Status	Funding source	FY22-23 budget
Aquatic Center Maintenance (Annual)	Tier 2	Ongoing	General capital	\$1,282,488
Bedwell Bayfront Park Collection and Leachate System Repair	Tier 1	Design	Bayfront Park Landfill	\$3,801,155
Bedwell Bayfront Park Entrance Improvements	Tier 2	Design	General capital/grant	\$1,306,605
Park Improvements (Minor)	Tier 2	Ongoing	General capital	\$373,793
Park Pathways Repair	Tier 3	Construction	General capital	\$680,438
Park Playground Equipment	Tier 1	Design	Recreation in-lieu fee/ Measure T bonds	\$1,379,130
Sports Field Renovations	Tier 2	Design	General capital	\$900,000
Tennis Court Maintenance	Tier 2	Ongoing	General capital	\$402,541
Willow Oaks Park Improvements	Tier 2	Design	Recreation in-lieu fee/ Measure T bonds	\$3,998,920
Kelly Park Turf and Track Replacement	TBD	New	General capital	\$500,000



STORMWATER



Project	Priority	Status	Funding source	FY22-23 budget
Bayfront Canal and Atherton Channel Flood Protection	Tier 2	Construction	General capital	\$226,672
Chrysler Pump Station	Tier 1	Design	General capital/grant	\$10,582,008
San Francisquito Creek Upstream of US 101 Flood Protection	Tier 3	Design	General capital	\$1,000,000
Stormwater Master Plan	Tier 3	Study/plan	General capital	\$167,247
SAFER Bay Implementation	Tier 1	Pre-design	General capital	\$250,000
Storm System Funding Study	TBD	New	General capital	\$110,000



STREETS AND SIDEWALKS

Project	Priority	Status	Funding source	FY22-23 budget
Chilco Street and Sidewalk Installation	Tier 1	Construction	Construction street impact fee	\$926,355
Utility Undergrounding	Tier 3	On hold	General capital	\$661,556
Downtown Streetscape Improvements	Tier 3	Ongoing	General capital/downtown amenities	\$505,182
Plaza 7 & 8 Renovations	Tier 3	Not started	Downtown Parking Permits	\$2,400,000
Pierce Road Sidewalks & San Mateo Dr Bike Route Installation	Tier 2	Construction	Transportation impact fee/grant	\$629,737
Ravenswood Avenue (El Camino to Laurel) Street resurfacing	Tier 2	Design	Highway Users Tax	\$1,152,153
Sharon Road Sidewalk Installation	Tier 2	Construction	General capital	\$782,326
Sidewalk Repair Program	Tier 2	Ongoing	Sidewalk assessment/general capital	\$561,298



STREETS AND SIDEWALKS (CONT.)



Project	Priority	Status	Funding source	FY22-23 budget
Street Resurfacing Project	Tier 1	Ongoing	Construction street impact fee/highway users tax	\$7,135,926
Streetlight Series Circuit Conversion	Tier 3	Construction	General capital	\$949,746
Sand Hill Rd Tunnel Rehabilitation	Tier 2	Design	Construction street impact fee/highway users tax	\$490,000
El Camino Real Median Trees Improvements	Tier 3	Bid/award	Heritage tree fund	\$135,000
Middlefield Rd Resurfacing	Tier 3	Not started	Construction street impact fee	\$150,000



TRAFFIC AND TRANSPORTATION



Project	Priority	Status	Funding source	FY22-23 budget
El Camino Real Crossing Improvements	Tier 3	Design	Transportation impact fee	\$307,087
Haven Avenue Streetscape Improvements	Tier 2	Design	Transportation impact fee/grants	\$2,421,495
Middle Avenue Caltrain Crossing Design and Construction	Tier 1	Design	Transportation impact fee/grant	\$5,933,997
Middlefield Rd/Linfield Dr-Santa Monica Ave Crosswalk Improvement	Tier 3	Not started	Measure A	\$80,000
Caltrain Grade Separation	Tier 2	On Hold	General capital	\$288,803
Traffic Signal Modifications	Tier 3	Construction	Transportation impact fee	\$1,211,544
Transit Improvements (Shuttle program evaluation)	Tier 2	Construction Study/plan	Transportation impact fee/grant	\$186,923



TRAFFIC AND TRANSPORTATION (CONT.)



Project	Priority	Status	Funding source	FY22-23 budget
Transportation Projects (Minor)	Tier 2	Ongoing	Transportation impact fee/ Measure A	\$1,040,623
Willow Oaks Bike Connector	Tier 2	Design	Transportation impact fee	\$500,000
Willow Road Transportation Study	Tier 3	Pre-design	Transportation impact fee	\$159,692
Willow Rd/US 101 Interchange Improvements (landscaping)	Tier 3	Design	General capital	\$187,081
Caltrain Quiet Zone Evaluation	Tier 1	Pre-design	General capital	\$375,000
Belle Haven Traffic Calming Plan Implementation	Tier 1	Design	General capital	\$50,000
Middle Avenue Complete Streets Study	Tier 1	Study/plan	General capital	\$200,000
Coleman-Ringwood Avenues Transportation Study	Tier 2	Study/plan	Measure W	\$225,000
Local Road Safety Plan	TBD	New	Transportation fund	\$200,000



WATER SYSTEM



Project	Priority	Status	Funding source	FY22-23 budget
Automated Meter Reading	Tier 3	Design	Water fund/grant	\$3,362,177
Emergency Water Storage/Supply	Tier 1	Pre-design	Water fund	\$3,381,800
Fire Flow Capacity Improvements	Tier 1	Design	Water fund	\$1,692,727
Reservoirs No. 1 and No. 2 Mixers	Tier 2	Design	Water fund	\$98,908
Reservoir No. 2 Roof Replacement	Tier 2	Design	Water fund	\$4,571,707
Water Main Replacement Project (Annual)	Tier 1	Ongoing	Water fund	\$2,500,000
Calwater Alma St Interconnection	Tier 3	Study/Plan	Water fund	\$140,000
Lower Zone Check Valves Burgess, Hill	TBD	New	Water fund	\$317,000
Booster Pump	TBD	New	Water fund	\$153,000



NEXT STEPS

NEXT STEPS

- June 14
 - Staff reports, resolutions, public hearing
- June 28
 - Budget adoption



QUESTIONS, COMMENTS